

**MEMORANDUM OF ASSOCIATION  
OF  
BERLI JUCKER PUBLIC COMPANY LIMITED**

The Memorandum of Association of the Company is under the following terms:

1. The name of the Company is “บริษัท เบอร์ลี่ ยุคเกอร์ จำกัด (มหาชน)” alias in English “BERLI JUCKER PUBLIC COMPANY LIMITED”.
2. The Company has the purpose to offer shares to the public.
3. The commercial objectives for which the Company is established are:
  - (1) To purchase, sell, import, export and to engage in the domestic transactions of all kinds of merchandise, such as:
    - (a) Utilities of all kinds, finished and semi-finished articles, ornaments, furniture, sundry containers for articles and goods, glass, plastic and metallic seals, articles for children, such as milk bottles, milk tubes, baby powder and toys.
    - (b) Machineries, mechanical equipment, engines, electrical equipment including tools and appliances employed in agriculture, industry and manufacture, vessels, aircrafts, radar equipment, spacecraft, dredging and drilling equipment, explosives, mining equipment, solar energy systems, tele-communication equipment, ordnances, land, sea and air vehicles, including all kinds and all sizes of accessories, fittings and spare parts thereof.
    - (c) Consumable goods of all kinds such as rice, vegetable oils, oils and fats, milk, butter, and canned food.
    - (d) Fertilizers including raw materials and chemicals for the production thereof, insecticides, vegetable seeds, plant produce, animals and leather including agricultural products and aquatic animals of all kinds.
    - (e) Woven material such as threads, cotton, silk cloths, artificial threads, wool, hemp, knitting wool including finished and raw materials thereof.
    - (f) Piecegoods of all kinds and varieties including materials for the manufacture thereof, such as silk, silk cloths, threads, artificial threads, wool, hemp, knitting wool including finished and raw materials thereof.
    - (g) All kinds and varieties of drinks, alcoholic drinks including materials for the production thereof.
    - (h) Chemicals including pharmaceuticals and cosmetics of all kinds.
    - (i) Rubber, hides, leather, pulp and paper of all kinds including by-products thereof.

- (j) Minerals of all kinds and varieties including by-products thereof.
  - (k) All kinds of equipment and sensitized and non-sensitized products generally employed in taking and processing of photographs, such as film, paper plates, cameras, chemicals, photoprocessing machines; all kinds of apparatus and accessories used in the photo-processing laboratory or studio including equipment and materials employed in visio-audio education and entertainment, such as slide projectors, movie projectors, sound recorders, type recorders, sound and photo products of all kinds, as well as appliances, accessories and materials used in the industry of making and producing movies.
  - (l) All kinds of medical supplies, medical and scientific apparatus, appliances, equipment and accessories thereof including all kinds of photographic equipment and products employed in industry and medicine, such as X-Ray films and all kinds of X-Ray equipment used in radio-therapy and film processing; equipment and materials used in the printing industry of all kinds, including printing plates, cameras and magnifiers, as well as film and accessories for aerial photography and others.
  - (m) All kinds of office apparatus, appliances and materials such as machines and materials used in photostating and duplicating, printing, microfilm equipment and accessories thereof, such as those used in taking, processing, perusing and magnifying as well as all kinds of materials employed for the purposes; calculating machines, inter-com devices, and stationery.
- (2) To manufacture and deal in the aforesaid merchandise.
  - (3) To purchase, sell, consign, hire or to let and to exchange all types and kinds of properties and the above mentioned merchandise for the benefit of the Company.
  - (4) To repair, alter properties and all above mentioned merchandise.
  - (5) To purchase, sell, exchange, rent, let, hire-purchase, sell on hire-purchase, borrow, lend, pledge, mortgage any property as well as to accept pledges and mortgages of property as security for the payment of debt of the debtors to the company and for the performance of personnel of the Company or any person in respect of the Company, these being within the objectives of the Company and not for the purpose of gain on sale of land or property or to act as a credit foncier. And also to act as surety for any person or persons, either natural or juristic, in performing of any kind of obligation and to undertake suretyship under immigration law on persons having relation to the business or operation of the Company.
  - (6) To lend and borrow money; to enter into partnership or to invest in any activities for benefits with any persons, individual or juristic, inland and abroad, within the objectives of the Company.
  - (7) To provide consultation, make designs and engage in the business of engineering and architecture such as contracting to build structures, buildings, roads, bridges and to install radar equipment, spacecraft, dredging and drilling equipment, mining equipment, solar energy systems, tele-communication equipment, ordnances, land, sea and air vehicles, including all kinds and all sizes of accessories, fittings and spare parts thereof.

- (8) To act as an agent and representative in all types of insurance business both inland and abroad.
- (9) To perform transportation of passengers and goods on land, sea and air, domestic and international, including the touring and travelling industry.
- (10) To act as brokers, agents and commission agents for the purchase, sale, import, export of merchandise, properties and for all kinds of business as aforementioned or to be mentioned underneath, inland and abroad, including acting as broker for Insurance Against Loss according to Insurance Law.
- (11) To become a partner or shareholder in any registered partnership or limited company for the benefit of the Company.
- (12) To establish or promote partnerships and companies, either juristic or not juristic, or other limited companies, in order to carry on business whether in relation with the business of the Company or not.
- (13) To acquire and hold title to property real and personal in Thailand and elsewhere for the use of the Company in accordance with its objectives.
- (14) To carry out such other acts as are deemed necessary or expedient to the accomplishment of the various objectives of the Company as above set out.
- (15) To issue shares of the company at a higher price than their nominal amount.
- (16) To set up a printing house, produce, bring in the country or import all kinds of printed matters; to own, print, advertise and circulate all such printed matters; to render services of photo-copying, photo-finishing, microfilming, graphic reproduction, duplication, repair and maintenance of machines.
- (17) To render service and act, inland and abroad, as agent in marketing and business research, as surveyors and adjusters in the adjustment, investigation, surveying and settlement of rights, obligations, debts, disputes and claims, arising out of all types of insurance contracts, and as appraisers of movable and immovable property.
- (18) To transact the business of manufacture, assembly, import and export of computers, apparatus and devices used with computers of all kinds, including to provide installation, repair and maintenance, to give advice and training, as well as instruction of use, to make programs of all kinds, including to let, hire purchase, leasing of computers, programs, and computer apparatus of all kinds, as well as to conduct the business of computer school or institute.
- (19) To engage in the business of applying for possession and use of all kinds of tele-communication devices and apparatus throughout Thailand, with competent government agency or state enterprise, including sale, let, hire purchase, leasing, and to provide installation, repair, maintenance of all kinds of tele-communication equipment, such as telegraphic equipment, telex, machines, facsimile machines, receivers and transmitters of radio, TV and video, cable TV, paging radios, telephones, mobile telephones, satellite apparatus of all kinds and systems, as well as to provide information and data through those tele-communication apparatus and devices.

4. The registered capital of the company is Baht 1,588,125,000 (One thousand five hundred eighty eight million one hundred twenty five thousand baht) divided into 1,588,125,000 ordinary shares (One thousand five hundred eighty eight million one hundred twenty five thousand shares) at Baht 1 (One baht) per share.
5. The registered office of the Company will be situated in Bangkok.